

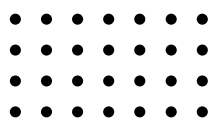


MEDICAL MUTTS



2025 Annual Report

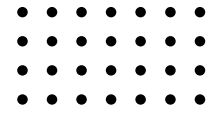
Community in Motion:
The Medical Mutts Impact



MedicalMutts.org

EIN: 83-3099630

A Letter from Our Founder and Executive Director



Dear Friends,

Looking back on 2025, what stands out most is the power of community, and what we can accomplish when people come together around a shared purpose. This year, Medical Mutts pulled 46 dogs from shelters and helped 47 dogs find loving homes. We placed 15 fully trained service dogs and celebrated the graduation of 16 owner-trained teams. Altogether, 31 people began a new chapter with a trained service dog by their side.

Behind every number is a life changed: a person gaining greater safety and independence, a family finding renewed hope, and a rescue dog receiving the opportunity to fulfill an extraordinary purpose.

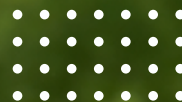
The year also brought significant challenges. Flooding left our quarantine area out of commission for several months, limiting the number of dogs we could safely bring in from shelters and, in turn, the number we could evaluate and prepare for service-dog training. Rising costs created additional pressure, but our staff remained committed, volunteers stepped forward, and donors and community partners helped us continue our work.

Since founding Medical Mutts, I have believed that rescue dogs have tremendous potential, and that, with thoughtful selection and science-based training, they can become life-changing partners for people with disabilities. In 2025, we saw that belief come to life again and again.

Thank you to the shelters that entrusted dogs to us and to every volunteer, foster, donor, partner, and supporter who made this work possible. We are deeply grateful that you continue to believe in these dogs, the people they serve, and the mission of Medical Mutts.

With gratitude,

Jennifer Cattet, Ph.D.
Founder and Executive Director
Medical Mutts Service Dogs



2025 AT A GLANCE

31

SERVICE DOG TEAMS

15 Fully Trained Service Dogs Placed

16 Owner-Trained Teams Graduated

46

DOGS PULLED FROM SHELTERS

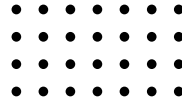
47

DOGS ADOPTED INTO LOVING HOMES



Every number represents a dog given an opportunity and a person moving toward greater safety and independence

WHO WE ARE



OUR MISSION

Medical Mutts trains carefully selected rescue dogs to become service dogs for people with disabilities. Through ethical, science-based training, we prepare dogs to provide greater safety, independence, and confidence to the people they serve.

Our work creates a second chance on both ends of the leash: a rescue dog receives a meaningful future, while a person gains a highly trained partner.

ONE MISSION. TWO LIVES TRANSFORMED



SHELTER

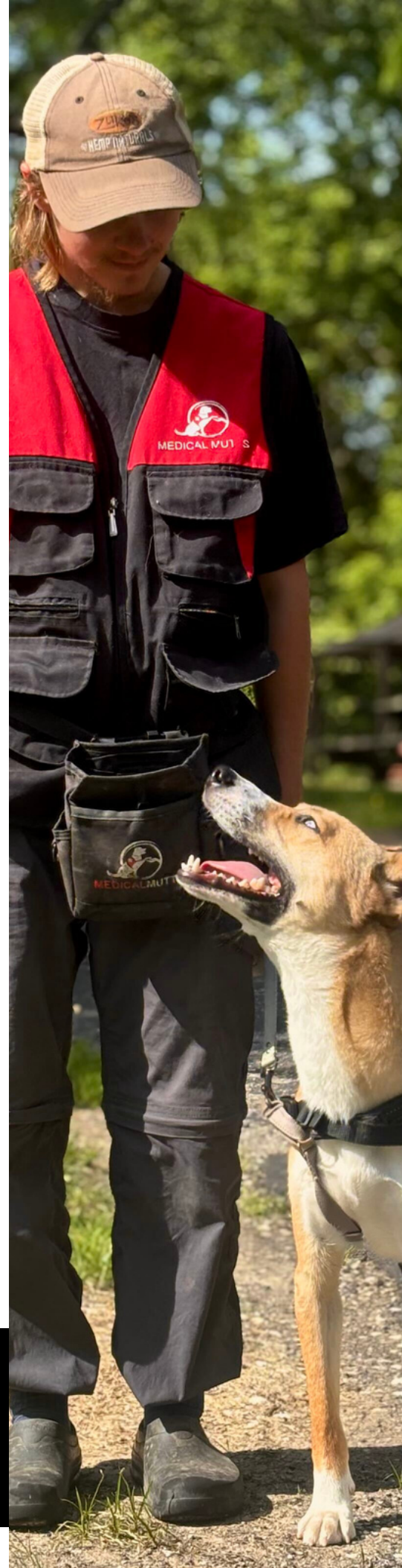


TRAINING



PARTNERSHIPS

Through careful selection, science-based training, and ongoing support, we create partnerships that help people live with greater safety and independence, ; while giving deserving dogs a new purpose.



WHAT DOES IT TAKE TO CREATE A SERVICE DOG?



ABOUT

\$30,000
TO RESCUE, TRAIN & PLACE ONE DOG



Rescue, Selection
& Evaluation



Veterinary &
Preventive Care



Food, Enrichment
& Daily Care



Months of
Professional Training



Public-Access &
Individualized
Task Training



10–11 Days of
Team Training



Lifetime Follow-Up
Support



Client fees cover only part of the true cost.

Every donation helps transform a rescue dog
into someone's lifeline.

ONE DOG. TWO LIVES TRANSFORMED.

FROM RESCUE TO LIFELINE



INDY & KYLA

A SECOND CHANCE WITH A PURPOSE

Indy's journey began at Indianapolis Animal Care and Control Services. After being selected for our program, she received months of professional training before being matched with Kyla.

Kayla lives with POTS. Indy alerts her to changes in her heart rate, giving her precious time to sit or stabilize before her symptoms escalate. Once, Indy even got into her shower to warn her, completely focused on keeping Kayla safe.



Kyla and Indy • A life-changing partnership



She's more than a service dog—she's part of our family, bringing safety, comfort, and so much fun into our home every single day.

— KYLA

PARTNERSHIP MADE IT POSSIBLE

\$30,000

FULLY FUNDED BY ELANCO

Elanco covered the full cost of training and placing Indy.

Their sponsorship made it possible for a rescue dog to become a skilled partner and for Kayla to gain greater safety, confidence, and independence.

ONE MISSION. TWO LIVES TRANSFORMED.

ANOTHER PATH TO PARTNERSHIP

16

OWNER-TRAINED TEAMS GRADUATED IN 2025

For some clients, the right service dog is already by their side. Our owner-training programs provide the professional instruction, assessment, and continued support needed to develop a safe, skilled, and dependable service-dog partnership.



THREE WAYS WE SUPPORT OWNER-TRAINERS

1

GROUP CLASSES

A structured progression covering foundation skills, obedience, public-access preparation, and individualized task training.

2

PRIVATE COACHING

One-on-one instruction tailored to the client's disability, dog, training needs, lifestyle, and pace.

3

BOARD & TRAIN

Intensive professional training with the client's dog, followed by coaching to help the handler maintain and continue building the dog's skills.

Every pathway begins with an assessment and includes guidance toward a safe and reliable service-dog partnership.

DIFFERENT PATHS. THE SAME GOAL.

TRAINING PEOPLE. TRANSFORMING LIVES.

A DIFFERENT KIND OF SUCCESS

47

DOGS ADOPTED INTO LOVING HOMES IN 2025

Not every dog we evaluate is suited for service work—and that is not a failure. Each dog is an individual. Success means recognizing what that dog needs and finding the environment in which they can thrive.



FINDING THE RIGHT FUTURE FOR EACH DOG

EVALUATED

Each dog is considered as an individual, including health, temperament, confidence, and behavior.

MATCHED

We look for adopters whose home, lifestyle, and expectations align with the dog's individual needs.

PLACED

The goal is not simply adoption. It is a stable, lasting placement where both the dog and family can flourish.

Whether a dog becomes a service dog or a beloved companion,
EVERY SUCCESSFUL PLACEMENT TRANSFORMS A LIFE.

EVERY DOG DESERVES THE RIGHT FUTURE.

REBUILDING TOGETHER

TURNING A DIFFICULT YEAR INTO A SAFER, STRONGER FUTURE

WHEN THE FLOOD CHANGED OUR CAPACITY

Flooding left our quarantine area out of commission for several months, limiting the number of dogs we could safely welcome from shelters. That disruption reduced the number of dogs we could evaluate and prepare for service-dog training—but our community stepped forward to help.

PARTNERS MADE RECOVERY POSSIBLE

From flood damage and remediation to a restored space ready to welcome dogs again.



THE FLOOD



REMEDICATION



RESTORED

WITH GRATITUDE TO OUR RECOVERY PARTNERS

GUARDIAN ANGEL RESTORATION

Jumped in immediately to support remediation, helping us respond to the damage and begin the recovery.

CAMBRI BUILDING

Helped rebuild the affected spaces, restoring a safer, more functional environment for dogs and staff.

Because our partners invested in the spaces behind the mission,
MORE DOGS CAN MOVE TOWARD A LIFE-CHANGING FUTURE.

2025 FINANCIAL OVERVIEW

\$839,045

TOTAL REVENUE

Cash basis • January–December

\$896,829

TOTAL EXPENSES

Investment in mission and operations

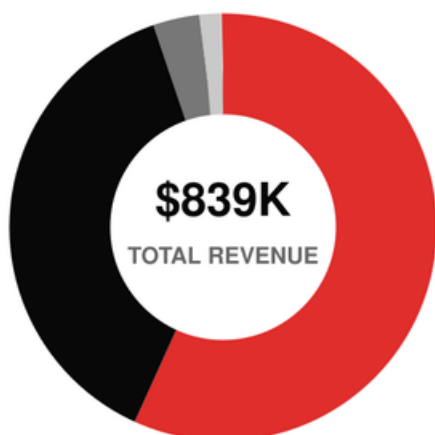
\$57,785

OPERATING DEFICIT

Expenses exceeded revenue

WHERE OUR REVENUE CAME FROM

Program fees supplied the largest share, while charitable support funded more than one-third of our work.



PROGRAM REVENUE
\$476,836 • 56.8%

CONTRIBUTIONS
\$318,390 • 37.9%

FUNDRAISING
\$30,610 • 3.6%

OTHER / NET ADJUSTMENTS
\$13,209 • 1.6%

A YEAR OF UNUSUAL PRESSURE

Expenses exceeded revenue as Medical Mutts managed rising operating costs, significant facility repairs, and flooding that disrupted our quarantine area and reduced program capacity. Despite these challenges, our team continued caring for dogs, training service-dog teams, and supporting clients throughout the year.

Cash-basis figures. "Other / net adjustments" includes accounting entries pending final classification.

TRANSPARENCY BUILDS TRUST.

HOW RESOURCES WERE USED

\$896,829

TOTAL 2025 EXPENSES

Training and placing service dogs is a people-intensive mission. Our largest investment is the skilled team that evaluates, cares for, trains, and supports dogs and clients.

2025 EXPENSE COMPOSITION

61.3% PERSONNEL

PERSONNEL
\$550,188 • 61.3%

FACILITIES & UTILITIES
\$126,397 • 14.1%

DOG CARE, TRAINING & SUPPLIES
\$81,479 • 9.1%

ADMINISTRATION & OPERATIONS
\$81,823 • 9.1%

MARKETING & FUNDRAISING \$56,942 • 6.3%

SIGNIFICANT 2025 INVESTMENTS

\$64,560

REPAIRS & MAINTENANCE

Facility needs were unusually high during a year affected by flooding.

\$33,286

VETERINARY SERVICES

Health care and veterinary support for dogs in our programs.

\$26,341

DOG FOOD & SUPPLIES

Daily food, treats, training tools, and essential dog-care supplies.

Cash-basis figures. Expense groupings were consolidated from the 2025 Statement of Activity for annual-report presentation.

PEOPLE POWER THE MISSION.

COMMUNITY IN ACTION

VOLUNTEER TEAMS PUT THEIR TIME AND TALENT TO WORK

PARTNERSHIP THAT GOES BEYOND A CHECK

Following the flood recovery, volunteer teams rolled up their sleeves to help improve our facility. Their hands-on service created safer, more functional spaces for the dogs, clients, staff, and volunteers who rely on Medical Mutts every day.



TITO'S HANDMADE VODKA

Volunteers and \$30,000 in donated materials supported the parking lot, dog runs, gazebo, downstairs repairs, and a new mural.



ELANCO

Separate from Indy's sponsorship, Elanco volunteers helped assemble the gazebo and continue improvements inside the facility.



JPMORGAN CHASE

Volunteers reinforced the gazebo area, leveled ground, spread gravel for drainage, and cared for newly planted trees.



SCOUT VOLUNTEERS

Local Scouts removed worn turf, prepared the yards for gravel and pavers, began tiling, and brightened the campus with a mural.

Every repaired, refreshed, and improved space strengthens
THE WORK THAT HAPPENS WITHIN IT.

LOOKING AHEAD

STABILITY. QUALITY. SUSTAINABLE GROWTH.

OUR FOCUS FOR 2026

Building on the resilience of 2025, Medical Mutts is entering the year ahead with a disciplined plan to strengthen program quality, restore capacity, and create a more sustainable foundation for long-term impact.

20–26

SERVICE DOGS TRAINED AND PLACED

Our 2026 impact goal reflects a realistic recovery year while moving steadily toward greater capacity.



PROGRAM EXCELLENCE

Launch a leveled trainer-development program, refine training and scent-work protocols, and expand medical scent detection research.



VOLUNTEERS

Relaunch and expand the Mutt Mentor Program, recruiting and training 10+ volunteers to support daily dog care, training, and enrichment.



STRONGER FOUNDATION

Complete priority facility upgrades, align staffing and capacity, strengthen internal systems, and complete ADI accreditation.



SUSTAINABLE GROWTH

Strengthen donor stewardship, deepen corporate partnerships, grow program visibility, and continue diversifying revenue.

A STRONGER FOUNDATION MEANS MORE LIVES TRANSFORMED.

THANK YOU

TOGETHER, YOU MADE 2025 POSSIBLE.

EVERY PARTNERSHIP MATTERS

To our donors, volunteers, shelter partners, fosters, adopters, clients, sponsors, board, and staff: thank you.

Because you believed in this mission, dogs received second chances and people gained greater safety, confidence, and independence.

Your generosity carried Medical Mutts through a challenging year and built the foundation for what comes next.



KEEP THE IMPACT MOVING FORWARD

There is a place for everyone in the Medical Mutts community.



GIVE

Help fund rescue, veterinary care, daily support, and specialized training.



SPONSOR

Underwrite all or part of a service dog's approximately \$30,000 journey.



VOLUNTEER

Support dog care, training, events, and the facility that makes our work possible.



FOSTER OR ADOPT

Give a deserving rescue dog the safe, loving home they need to thrive.

LEARN MORE • GET INVOLVED • GIVE
MEDICALMUTTS.ORG

